Local Control and Accountability Plan (LCAP)
Every Student Succeeds Act (ESSA)
Federal Addendum Template

LEA Name
Del Mar Union School District

CDS Code:
37 68056 000000

Link to the LCAP:
(optional)

For which ESSA programs apply to your LEA?
Choose From:

**TITLE I, PART A**
Improving Basic Programs Operated by State and Local Educational Agencies

**TITLE II, PART A**
Supporting Effective Instruction

**TITLE III, PART A**
Language Instruction for English Learners and Immigrant Students

**TITLE IV, PART A**
Student Support and Academic Enrichment Grants

(note: This list only includes ESSA programs with LEA plan requirements; not all ESSA programs.)

Title I, Part A
Title II, Part A
Title III, Part A
Title IV, Part A
State-approved with revisions January 2020
Board approved revisions June 2021 (Pending)

In the following pages, ONLY complete the sections for the corresponding programs.
Instructions

The LCAP Federal Addendum is meant to supplement the LCAP to ensure that eligible LEAs have the opportunity to meet the Local Educational Agency (LEA) Plan provisions of the ESSA.

The LCAP Federal Addendum Template must be completed and submitted to the California Department of Education (CDE) to apply for ESSA funding. LEAs are encouraged to review the LCAP Federal Addendum annually with their LCAP, as ESSA funding should be considered in yearly strategic planning.

The LEA must address the Strategy and Alignment prompts provided on the following page.

Each provision for each program must be addressed, unless the provision is not applicable to the LEA.

In addressing these provisions, LEAs must provide a narrative that addresses the provision within the LCAP Federal Addendum Template.

Under State Priority Alignment, state priority numbers are provided to demonstrate where an ESSA provision aligns with state priorities. This is meant to assist LEAs in determining where ESSA provisions may already be addressed in the LEA’s LCAP, as it demonstrates the LEA’s efforts to support the state priorities.

The CDE emphasizes that the LCAP Federal Addendum should not drive LCAP development. ESSA funds are supplemental to state funds, just as the LCAP Federal Addendum supplements your LCAP. LEAs are encouraged to integrate their ESSA funds into their LCAP development as much as possible to promote strategic planning of all resources; however, this is not a requirement. In reviewing the LCAP Federal Addendum, staff will evaluate the LEA’s responses to the ESSA plan provisions. There is no standard length for the responses. LEAs will be asked to clarify insufficient responses during the review process.

California’s ESSA State Plan significantly shifts the state’s approach to the utilization of federal resources in support of underserved student groups. This LCAP Federal Addendum provides LEAs with the opportunity to document their approach to maximizing the impact of federal investments in support of underserved students.

The implementation of ESSA in California presents an opportunity for LEAs to innovate with their federally-funded programs and align them with the priority goals they are realizing under the state’s Local Control Funding Formula (LCFF).

LCFF provides LEAs flexibility to design programs and provide services that meet the needs of students in order to achieve readiness for college, career, and lifelong learning. The LCAP planning process supports continuous cycles of action, reflection, and improvement.

Please respond to the prompts below, and in the pages that follow, to describe the LEA’s plan for making the best use of federal ESEA resources in alignment with other federal, state, and local programs as described in the LEA’s LCAP.
Strategy

Explain the LEA’s strategy for using federal funds to supplement and enhance local priorities or initiatives funded with state funds, as reflected in the LEA’s LCAP. This shall include describing the rationale/evidence for the selected use(s) of federal funds within the context of the LEA’s broader strategy reflected in the LCAP.

Federal Funds are principally directed to support low-income and English learner students in meeting challenging academic standards, as reflected in our LCAP.

DMUSD LCAP Goals are:

1. Students will experience high-quality standards-based learning applied to the real-world context using multi-modal methods to create, communicate and think critically. Students will build upon their passion, interests, and strengths.
2. Students will demonstrate compassion and empathy by engaging with a sense of purpose in a collaborative school community that embraces diversity and promotes meaningful relationships.

Various measures are used to determine what support students need to meet stated goals. Measures include student achievement data, stakeholder surveys, and classroom and school observations. Specific action items are determined by engaging in meaningful dialogue with stakeholder groups, including parents, district and site advisory groups, staff, and site and district leadership.

Title I, Part A
Our 2020-2021 needs assessment supports funding three schools with the highest percentage of free and reduced students relative to the district average. Based on an analysis of data at each site, funding has primarily been utilized to fund highly trained credentialed teachers to provide push-in support to students not meeting academic expectations in language arts and mathematics. In addition, after-school tutorials have been provided for targeted students. Supporting students will help us achieve our district LCAP goals as students must have a strong foundation in core academic content.

Title II, Part A
Title II funding is used in combination with district funds for professional learning for teachers, principals, and other instructional staff. All teachers and principals are provided in-depth training to develop a strong understanding of our mathematical framework, Cognitively Guided Mathematics (CGI). Teachers attend two to five days of training based on their experience with students in their current grade level assignment. Teachers and site leaders are also engaged in professional learning for English language arts and English language development. Each teacher receives three days of ELA/ELD training. Strategies for providing differentiated instruction for low-performing students and English learners are a component of professional learning. Harvard researcher, Ron Ritchhart, provides professional learning on thinking routines to district leaders and in a cohort model to teachers. District leaders are also provided professional learning on the Essential Elements of Instruction to enhance their feedback to teachers.

Title III, Part A
In addition to supporting professional learning, Title III funding supports supplemental instructional resources for English learners. For the 2020-2021 school year, all level 1 and 2 English learners have access to Imagine Language and Literacy. Funding has also been allocated to improve our monitoring process for reclassified students via a revision of procedures and adopting a software tool used to digitize related documents. This tool also makes critical data easily accessible as teachers plan targeted instruction.

Title IV, Part A
These funds support the purchase of the social-emotional program, Second Step. In addition, these funds support a partnership with the Anti-Defamation League (ADL) and the implementation of the No Place for Hate education initiative in all schools as we ensure a racially and culturally sensitive environment for all children and adults. In addition, they support parent webinars and movie screenings on topics related to social-emotional wellbeing.

Additional strategies are being implemented during the 2021-22 school year to ensure close monitoring of all students through the MTSS process to address learning loss and needed social-emotional support based on identified needs through MTSS processes at each school site.

Alignment
Describe the efforts that the LEA will take to align use of federal funds with activities funded by state and local funds and, as applicable, across different federal grant programs.

Our LCAP is a single plan which guides the use of funds available to the district, including LCFF Supplemental Grant Funds, Federal Title I, Title II, Title III, and Title IV dollars. Information regarding the different funding sources is provided to advisory groups such as the DELAC and Superintendent’s advisory group. Feedback from these groups and other stakeholders via school and district meetings and surveys is gathered to inform the LCAP and aligned budget development. For the 2020-2021 school year, the Learning Continuity and Attendance plan (LCP) was developed with the same input level from stakeholders.

Each school’s Site Single Plan for Student Achievement (SPSA) is directly aligned to the district LCAP/ LCP to ensure continuity in achieving goals and budgeting. Principals are provided support from the Instructional Services Department and other District Leadership Team members in understanding the District's LCAP goals and strategies for achieving them. This support occurs at monthly principal meetings and one-on-one sessions with Instructional Services staff. In addition, principals collaborate with School Site Councils to create and approve SPSAs aligned to district goals. Our Board of Education then approves these plans.

As a community-funded district, the majority of our programs are supported through local funds. State and federal funds are used in conjunction with local funds and aligned with district goals. An example of how funds are aligned is the use of state LCFF Supplemental Grant funds to lower class size average for all students, including English learners to 22:1, K-3 and 28:1, 4-6. These averages have been further lowered at grades 4-6 for the 2021-2022 school year to increase differentiated support as we transition from the COVID-19 Pandemic. Title II funding provides teachers with professional learning in mathematics and English language arts to maximize student learning. Embedded in this professional learning are specific strategies for supporting English learners. Title I and Title III dollars are used to further support English learners and other struggling students through academic intervention. Title IV funding is being used to support social-emotional learning and creating positive school climates.

### ESSA Provisions Addressed Within the LCAP

Within the LCAP an LEA is required to describe its goals, and the specific actions to achieve those goals, for each of the LCFF state priorities. In an approvable LCAP it will be apparent from the descriptions of the goals, actions, and services how an LEA is acting to address the following ESSA provisions through the aligned LCFF state priorities and/or the state accountability system.

**TITLE I, PART A**

**Monitoring Student Progress Towards Meeting Challenging State Academic Standards**

<table>
<thead>
<tr>
<th>ESSA SECTION</th>
<th>STATE PRIORITY ALIGNMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1112(b)(1) (A–D)</td>
<td>1, 2, 4, 7, 8 (as applicable)</td>
</tr>
</tbody>
</table>

Describe how the LEA will monitor students’ progress in meeting the challenging state academic standards by:

(A) developing and implementing a well-rounded program of instruction to meet the academic needs of all students;
(B) identifying students who may be at risk for academic failure;
(C) providing additional educational assistance to individual students the LEA or school determines need help in meeting the challenging State academic standards; and
(D) identifying and implementing instructional and other strategies intended to strengthen academic programs and improve school conditions for student learning.

**Overuse in Discipline Practices that Remove Students from the Classroom**

<table>
<thead>
<tr>
<th>ESSA SECTION</th>
<th>STATE PRIORITY ALIGNMENT</th>
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</thead>
<tbody>
<tr>
<td>1112(b)(11)</td>
<td>6 (as applicable)</td>
</tr>
</tbody>
</table>
Describe how the LEA will support efforts to reduce the overuse of discipline practices that remove students from the classroom, which may include identifying and supporting schools with high rates of discipline, disaggregated by each of the student groups, as defined in Section 1111(c)(2).

### Career Technical and Work-based Opportunities

<table>
<thead>
<tr>
<th>ESSA SECTION</th>
<th>STATE PRIORITY ALIGNMENT</th>
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</thead>
<tbody>
<tr>
<td>1112(b)(12)(A–B)</td>
<td>2, 4, 7 (as applicable)</td>
</tr>
</tbody>
</table>

If determined appropriate by the LEA, describe how such agency will support programs that coordinate and integrate:

(A) academic and career and technical education content through coordinated instructional strategies, that may incorporate experiential learning opportunities and promote skills attainment important to in-demand occupations or industries in the State; and

(B) work-based learning opportunities that provide students in-depth interaction with industry professionals and, if appropriate, academic credit.
TITLE II, PART A

Title II, Part A Activities

<table>
<thead>
<tr>
<th>ESSA SECTION</th>
<th>STATE PRIORITY ALIGNMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>2102(b)(2)(A)</td>
<td>1, 2, 4 (as applicable)</td>
</tr>
</tbody>
</table>

Provide a description of the activities to be carried out by the LEA under this Section and how these activities will be aligned with challenging State academic standards.
<table>
<thead>
<tr>
<th>ESSA SECTION</th>
<th>STATE PRIORITY ALIGNMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>3116(b)(3)</td>
<td>3, 6 (as applicable)</td>
</tr>
</tbody>
</table>

Describe how the eligible entity will promote parent, family, and community engagement in the education of English learners.
ESSA Provisions Addressed in the Consolidated Application and Reporting System

An LEA addresses the following ESSA provision as part of completing annual reporting through the Consolidated Application and Reporting System (CARS).

TITLE I, PART A

Poverty Criteria

<table>
<thead>
<tr>
<th>ESSA SECTION(S)</th>
<th>STATE PRIORITY ALIGNMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1112(b)(4)</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Describe the poverty criteria that will be used to select school attendance areas under Section 1113.
ESSA Provisions Not Addressed in the LCAP

For the majority of LEAs the ESSA provisions on the following pages do not align with state priorities. Each provision for each program provided on the following pages must be addressed, unless the provision is not applicable to the LEA. In addressing these provisions, LEAs must provide a narrative that addresses the provision within this addendum.

As previously stated, the CDE emphasizes that the LCAP Federal Addendum should not drive LCAP development. ESSA funds are supplemental to state funds, just as the LCAP Federal Addendum supplements your LCAP. LEAs are encouraged to integrate their ESSA funds into their LCAP development as much as possible to promote strategic planning of all resources; however, this is not a requirement. In reviewing the LCAP Federal Addendum, staff will evaluate the LEA’s responses to the ESSA plan provisions. There is no standard length for the responses. LEAs will be asked to clarify insufficient responses during the review process.

TITLE I, PART A

Educator Equity
ESSA SECTION 1112(b)(2)

Describe how the LEA will identify and address, as required under State plans as described in Section 1111(g)(1)(B), any disparities that result in low-income students and minority students being taught at higher rates than other students by ineffective, inexperienced, or out-of-field teachers.

THIS ESSA PROVISION IS ADDRESSED BELOW:

The Del Mar Union School District is committed to ensuring every child is taught by highly effective teachers. The district is very successful at attracting fully credentialed and experienced teachers. Our district selects from the very best through a combination of intentional hiring practices and a highly competitive salary schedule. The Superintendent, in collaboration with the Assistant Superintendents of Human Resources and Instructional Services, carefully monitor staffing needs and make adjustments annually to meet the changing needs of each of our eight elementary schools.

With the support of the Human Resources staff, Instructional Services leadership evaluated educator equity in DMUSD. The California Equity Tools available on the CDE website were used along with data obtained from our Dataquest and our Human Resources Department from the 2018-2019 school year for each elementary school in our district. The data was organized to facilitate a comparison of every school so any patterns needing attention could be identified and addressed. We considered the following questions:

Are low-income students taught at higher rates than other students by Ineffective/Misassigned Teachers? No. All teachers were appropriately credentialed to serve the students they were assigned.

Are low-income or minority students taught at higher rates than other students by inexperienced teachers? Our team reviewed data from each of our schools, including the percentage of minority students, the percentage of low-income students, the number of teachers assigned to each school, the average years of experience held by teachers at each school, and the number and percent of inexperienced teachers at each site. We first reviewed the data in a chart ranked from the highest to the lowest percentage of minority students. We then examined the same data but ranked the highest to the lowest percent low-income students. After reviewing this data along with historical enrollment data, the team determined there is not a pattern of assigning inexperienced teachers to low-income or minority students at higher rates. We have extremely low numbers of inexperienced teachers district-wide.

Are low-income or minority students taught at higher rates than other students by out-of-field teachers? No. All teachers were appropriately credentialed to serve the students they were assigned.

Parent and Family Engagement
ESSA SECTIONS 1112(B)(3) AND 1112(B)(7)

Describe how the LEA will carry out its responsibility under Section 1111(d).
Describe the strategy the LEA will use to implement effective parent and family engagement under Section 1116.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

Stakeholder engagement process: Stakeholders engage in meaningful dialogue and provide input on the LCAP through formal groups such as the School Board, Parent Teacher Association (PTA), President's Advisory Council, English Language Advisory Committee (ELAC), District Language Advisory Committee (DELAC), School Site Council (SSC), Del Mar Certified Teachers Association (DMCTA), Classified Advisory Committee, District Wellness Advisory Committee, District Design Team, District Leadership Group, District Cabinet, and Facility Master Planning Committee. Parent input and involvement in the development and annual review of districtwide and site-based objectives occurs via participation in scheduled meetings and surveys at the site and district level. This involvement is reflected throughout the information below. As we developed the 2021-2024 LCAP and the Federal Addendum, digital tools such as video conferencing and webinars were used to elicit parent feedback due to health and safety guidelines related to the COVID-19 pandemic.

Development of the parent and family engagement policy: The District Parent Involvement Policy is distributed annually to all parents and guardians at the beginning of each school year. The policy is based upon Board Policy and Administration Regulations and is regularly reviewed to ensure compliance with federal and state regulations. Feedback received from district, and school-based parent advisory groups inform any changes to the policy.

Assistance and training for parents: We assist our parents in understanding academic expectations through several strategies. These include regular principal coffees at school sites, including schools receiving Title I funds. These meetings address various topics to help parents understand state standards, the instructional program, and how they can best support their children's achievement in school. Information is also provided via Back-to-School Sessions and one-on-one with parents at conferences held each trimester. A report card companion containing parent-friendly language that describes each trimester's academic goals for English language arts and mathematics is provided to parents. The LCAP process provides many opportunities at the site and district level to help parents understand expectations for their children.

Educating staff on the value of parent involvement: Our staff has a deep appreciation for the importance of parent involvement. High levels of attendance at parent conferences, principal coffees, and other school and district-based events, as well as high numbers of parents volunteering, provide evidence of the effectiveness in this area. All staff members new to the district, including administrators, teachers, and support staff, are provided with professional learning focused on the high value our district places on including all parents as equal partners in their children's education. Elements of this professional learning focus on effective communication modes, which help build and maintain positive relationships between all parents and the school.

Responding to parent requests for types of parent involvement: Annual consultation through the LCAP process has provided valuable information from our community regarding what support our parents need to be highly involved in their child's education. This process also ensures the coordination of all Federal, State, and local programs. Annually, needs are prioritized, and actions are selected.

Providing accessible information: Technology is used to communicate information and request feedback about LCAP goals from the Del Mar Community at large. Information and surveys are posted on the district and school websites. The survey is also provided via email, all-calls, and paper form, as are requests for feedback and participation. All parents' involvement is solicited, including parents of English learners, migratory children, students receiving Special Education, foster children, and families whose children receive free or reduced lunch. Although none of our over 40 language groups meet the 15% threshold required for translation, event fliers for families of English learners are mailed home in several different languages. Careful attention is paid to make information and participation accessible for parents and family members with disabilities.

**Schoolwide Programs, Targeted Support Programs, and Programs for Neglected or Delinquent Children**

ESSA SECTIONS 1112(b)(5) and 1112(b)(9)
Describe, in general, the nature of the programs to be conducted by the LEA’s schools under sections 1114 and 1115 and, where appropriate, educational services outside such schools for children living in local institutions for neglected or delinquent children, and for neglected and delinquent children in community day school programs.

N/A

Describe how teachers and school leaders, in consultation with parents, administrators, paraprofessionals, and specialized instructional support personnel, in schools operating a targeted assistance school program under Section 1115, will identify the eligible children most in need of services under this part.

THIS ESSA PROVISION IS ADDRESSED BELOW:

Currently, all three schools receiving Title I funding have a Schoolwide Program. All sites conducted a comprehensive needs assessment to developed a compliant School Plan for Student Achievement. The School Site Council oversees and makes recommendations to the plan following ESSA Requirements. Enrichment and intervention opportunities are provided and evident in all school plans. District personnel reviews each plan for content alignment to the LCAP and district strategic plan. School plans are reviewed and updated on an annual basis.

DMUSD does not have any programs outside the district for neglected or delinquent children in community day schools.

Homeless Children and Youth Services
ESSA SECTION 1112(b)(6)

Describe the services the LEA will provide homeless children and youths, including services provided with funds reserved under Section 1113(c)(3)(A), to support the enrollment, attendance, and success of homeless children and youths, in coordination with the services the LEA is providing under the McKinney-Vento Homeless Assistance Act (42 United States Code 11301 et seq.).

THIS ESSA PROVISION IS ADDRESSED BELOW:

Our McKinney-Vento Homeless Liaison provides ongoing support and information to homeless families. Our Liaison ensures the rights of homeless children are protected, including keeping their status confidential and making sure they are fully integrated into the school program. School sites work with families to minimize enrollment delays and provide access to site-based academic interventions when necessary. The Liaison works with the families to stabilize the student's basic needs via access to the Free and Reduced meal program and referrals to community-based resources for housing, shelter, clothing, and health care. Funds are reserved to support our foster students and those who are homeless. These funds provide free access to our fee-based before and after school childcare, fees for field trips and other school-related functions, school supplies, and when necessary transportation. The goal is for families to have access to needed support services and resources to provide children with full participation in the school program and ensure they have the opportunity to meet the challenging academic standard to which all students are held.

Student Transitions
ESSA SECTIONS 1112(b)(8), 1112(b)(10), and 1112(b)(10) (A–B)

Describe, if applicable, how the LEA will support, coordinate, and integrate services provided under this part with early childhood education programs at the LEA or individual school level, including plans for the transition of participants in such programs to local elementary school programs.

N/A

Describe, if applicable, how the LEA will implement strategies to facilitate effective transitions for students from middle grades to high school and from high school to postsecondary education including:

(A) coordination with institutions of higher education, employers, and other local partners; and
(B) increased student access to early college high school or dual or concurrent enrollment opportunities, or career counseling to identify student interests and skills.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

N/A

**Additional Information Regarding Use of Funds Under this Part**  
ESSA SECTION 1112(b)(13) (A–B)

Provide any other information on how the LEA proposes to use funds to meet the purposes of this part, and that the LEA determines appropriate to provide, which may include how the LEA will:

- (A) assist schools in identifying and serving gifted and talented students; and  
- (B) assist schools in developing effective school library programs to provide students an opportunity to develop digital literacy skills and improve academic achievement.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

N/A
TITLE I, PART D

Description of Program
ESSA SECTION 1423(1)

Provide a description of the program to be assisted [by Title I, Part D].

THIS ESSA PROVISION IS ADDRESSED BELOW:

N/A

Formal Agreements
ESSA SECTION 1423(2)

Provide a description of formal agreements, regarding the program to be assisted, between the LEA and correctional facilities and alternative school programs serving children and youth involved with the juvenile justice system, including such facilities operated by the Secretary of the Interior and Indian tribes.

THIS ESSA PROVISION IS ADDRESSED BELOW:

N/A

Comparable Education Program
ESSA SECTION 1423(3)

As appropriate, provide a description of how participating schools will coordinate with facilities working with delinquent children and youth to ensure that such children and youth are participating in an education program comparable to one operating in the local school such youth would attend.

THIS ESSA PROVISION IS ADDRESSED BELOW:

N/A

Successful Transitions
ESSA SECTION 1423(4)

Provide a description of the program operated by participating schools to facilitate the successful transition of children and youth returning from correctional facilities and, as appropriate, the types of services that such schools will provide such children and youth and other at-risk children and youth.

THIS ESSA PROVISION IS ADDRESSED BELOW:

N/A

Educational Needs
ESSA SECTION 1423(5)

Provide a description of the characteristics (including learning difficulties, substance abuse problems, and other special needs) of the children and youth who will be returning from correctional facilities and, as appropriate, other at-risk children and youth expected to be served by the program, and a description of how the school will coordinate existing educational programs to meet the unique educational needs of such children and youth.
Social, Health, and Other Services  
ESSA SECTION 1423(6)

As appropriate, provide a description of how schools will coordinate with existing social, health, and other services to meet the needs of students returning from correctional facilities, at-risk children or youth, and other participating children or youth, including prenatal health care and nutrition services related to the health of the parent and the child or youth, parenting and child development classes, child care, targeted reentry and outreach programs, referrals to community resources, and scheduling flexibility.

Program Coordination  
ESSA SECTION 1423(9–10)

Provide a description of how the program under this subpart will be coordinated with other Federal, State, and local programs, such as programs under title I of the Workforce Innovation and Opportunity Act and career and technical education programs serving at-risk children and youth.

Include how the program will be coordinated with programs operated under the Juvenile Justice and Delinquency Prevention Act of 1974 and other comparable programs, if applicable.
<table>
<thead>
<tr>
<th>Topic</th>
<th>ESSA Section</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Probation Officer Coordination</strong></td>
<td>1423(11)</td>
<td>As appropriate, provide a description of how schools will work with probation officers to assist in meeting the needs of children and youth returning from correctional facilities.</td>
</tr>
<tr>
<td><strong>Individualized Education Program Awareness</strong></td>
<td>1423(12)</td>
<td>Provide a description of the efforts participating schools will make to ensure correctional facilities working with children and youth are aware of a child’s or youth’s existing individualized education program.</td>
</tr>
<tr>
<td><strong>Alternative Placements</strong></td>
<td>1423(13)</td>
<td>As appropriate, provide a description of the steps participating schools will take to find alternative placements for children and youth interested in continuing their education but unable to participate in a traditional public school program.</td>
</tr>
</tbody>
</table>
TITLE II, PART A

Professional Growth and Improvement
ESSA SECTION 2102(b)(2)(B)

Provide a description of the LEA’s systems of professional growth and improvement, such as induction for teachers, principals, or other school leaders and opportunities for building the capacity of teachers and opportunities to develop meaningful teacher leadership.

THIS ESSA PROVISION IS ADDRESSED BELOW:

Del Mar Union School District maintains a robust system of professional learning throughout each individual's career. Teachers who are new to the district and who are in their first two years of teaching benefit from an induction program facilitated by a regional consortium. Teachers participating in the program are provided direct support via a district coordinator. Each new teacher has an assigned mentor coach who regularly meets with them to provide feedback, advice, and support. All teachers new to the district, regardless of experience level, attend a two-day orientation, which provides an overview of district and site focus areas, resources, and technology tools.

All teachers are engaged in an ongoing comprehensive professional learning program. Each year, professional learning is adjusted based on an analysis of student data, classroom observations, and feedback obtained through LCAP input processes. Input is gathered from multiple stakeholders, including teachers, principals, parents, and other community members.

All teachers attend professional learning in Cognitively Guided Instruction, the researched-based pedagogical approach used for mathematics instruction. Teachers participate in up to five days of training annually, based on prior experience level with their grade level assignment. Professional learning includes direct instruction of concepts as well as opportunities for lesson study and grade-level collaboration. Four cohorts of teachers are working with Harvard professor, Ron Ritchhart, learning visible thinking routines and strategies for building a culture of thinking. All teachers will attend training with Professor Ritchhart in a cohort model over the next two years. A Cohort model has been implemented to provide professional learning, observation, and feedback to general education and special education teachers implementing co-teaching.

Teachers have weekly early release days, and at least two of these days are used for professional learning at the site level each month. Principals facilitate this learning and plan based on observed needs and feedback from teachers. Time to apply concepts from both site and district sessions is intentionally embedded in professional learning.

Teacher leadership opportunities are made available by providing professional learning to their colleagues and inclusion in site and district leadership committees. Opportunities for advancement are available to teachers and district leaders seeking advancement. We have two Teachers on Special Assignment who were classroom teachers in DMUSD. Six of our eight principals were previously teachers, and most Instructional Services Department leaders were principals in the district.

Prioritizing Funding
ESSA SECTION 2102(b)(2)(C)

Provide a description of how the LEA will prioritize funds to schools served by the agency that are implementing comprehensive support and improvement activities and targeted support and improvement activities under Section 1111(d) and have the highest percentage of children counted under Section 1124(c).

THIS ESSA PROVISION IS ADDRESSED BELOW:
The district uses multiple funding sources to develop and implement robust professional learning for teachers and administrators, which include federal, state, and local allocation. Title II funding is one of these sources. The district allocates funding to provide equitable access for all teachers and administrators to attend professional learning opportunities. These opportunities are selected based on an annual analysis of student academic and social-emotional needs and align with the current district, state, and federal initiatives.

While there are currently no CSI or TSI schools in our district, the district has outlined a process by which funds will be prioritized should schools be identified in the future. The district will first utilize data from the California School Dashboard and local measures to determine areas of focus. A root cause analysis will be conducted with input from stakeholders, including site administration, teachers, support staff, parents, and community members with relevant expertise. The results of this analysis will be used to determine specific researched-based actions to address the identified need. In addition, methods for evaluating the implementation and impact of these actions will be selected. This data will be analyzed quarterly so timely adjustments to the improvement plan can be made. These actions and evaluation methods are included in the School Plan for Student Achievement, which is reviewed by district leadership and approved by the School Board. The district ensures adequate funding is allocated via the LCAP process to support the actions selected. Title II funding will be used strategically with other funding sources to support CSI and/or TSI activities. Funding will be evaluated by site and district leadership regularly to determine if adjustments are necessary to support and sustain positive outcomes for high-needs schools.

Data and Ongoing Consultation to Support Continuous Improvement
ESSA SECTION 2102(b)(2)(D)

Provide a description of how the LEA will use data and ongoing consultation described in Section 2102(b)(3) to continually update and improve activities supported under this part.

THIS ESSA PROVISION IS ADDRESSED BELOW:

Ongoing adjustments are made to professional learning based on the LCAP community engagement process, site and district leadership observations, and data analysis related to student progress.

The Del Mar Union School District community engagement process for the development of the LCAP and identification of needed professional learning related to LCAP goals includes the participation of all stakeholders, including those representing unduplicated pupils. Stakeholders have opportunities for meaningful participation through formal groups such as the School Board, Parent Teacher Association (PTA), President's Advisory Council, English Language Advisory Committee (ELAC), District English Language Advisory Committee (DELAC), School Site Council (SSC), Del Mar California Teacher Association (DMCTA), Classified Advisory Committee, District Wellness Advisory Committee, District Design Team, District Leadership Group, District Cabinet, Student Focus Groups, and Facility Master Planning Committee. Community members participate through site-based principal coffees and focus groups.

The superintendent, district office administration, and school site principals meet with community members to share district and school site information related to the LCAP. Agendas reflect a broad range of topics, including the development of the Local Control and Accountability Plan (LCAP), Local Control Funding Formula (LCFF), budget information, implementation of California Standards, the instructional program focused on teaching and learning, facilities, and districtwide and site-specific data related to student progress. Students’ involvement occurred through multiple classroom visitations, observation of student work, collection of anecdotal data, and focus groups with principals. Parent input and involvement in the development and annual review of districtwide and site-based objectives occurs via participation in scheduled parent meetings and surveys at the site and district level.

Data reviewed to inform LCAP development and focus for professional development include an analysis of local assessments in English language arts and mathematics, ELPAC, Smarter Balanced ELA and Math assessments, California Dashboard Local Indicator rubrics, and DMUSD Student Wellness survey.
TITLE III, PART A

Title III Professional Development
ESSA SECTION 3115(c)(2)

Describe how the eligible entity will provide effective professional development to classroom teachers, principals and other school leaders, administrators, and other school or community-based organizational personnel.

THIS ESSA PROVISION IS ADDRESSED BELOW:

DMUSD is committed to ensuring all English learners have full access to high-quality instruction in all content areas, including English language arts, mathematics, science, and social studies while acquiring English with the support of English language development. Professional learning activities specific to English learners are designed to improve the instruction and assessment of English learners and enhance the ability of teachers, principals, and other school leaders to understand and implement curricula, assessment practices, and instructional strategies for English learners.

District focus professional learning to support effective instruction and support for English learners will include:

- Using local interim assessment and diagnostic data to inform instruction and provide differentiated support and intervention based on academic and language acquisition needs.
- The use of scaffolds for English learners in visible thinking routines to increase student engagement, reading comprehension, and critical thinking skills.
- The use of scaffolds for English learners so that they can benefit from Cognitively Guided Mathematics Instruction through increased understanding of the language of mathematics and problem-solving strategies.
- Refinement of designated and integrated ELD to ensure students have access to core content as they acquire English.

Professional learning is ongoing and takes place during leadership and principal meetings, grade level release days, weekly early release days, and staff meetings. Content is adjusted based on an analysis of student need and stakeholder feedback. Implementation of learning is supported through ongoing feedback from site principals and district leadership. District-level professional learning at grade level release days is supported by follow-up sessions on early release days. Teachers are provided time to work with their site teams to apply what they have learned with their students. During these sessions, teachers ask clarifying questions and plan for implementation. Principals also provide teachers ongoing feedback and coaching through frequent classroom visits.

Enhanced Instructional Opportunities
ESSA SECTIONS 3115(e)(1) and 3116

Describe how the eligible entity will provide enhanced instructional opportunities for immigrant children and youth.

THIS ESSA PROVISION IS ADDRESSED BELOW:

N/A

Title III Programs and Activities
ESSA SECTIONS 3116(b)(1)

Describe the effective programs and activities, including language instruction educational programs, proposed to be developed, implemented, and administered under the subgrant that will help English learners increase their English language proficiency and meet the challenging State academic standards.

THIS ESSA PROVISION IS ADDRESSED BELOW:
The EL program's effectiveness will be determined by ongoing progress in English language proficiency and maintaining high levels of academic achievement in the core academic subjects for English learner students. The following components contribute to the high quality, standards-aligned language instruction provided to each student in the Del Mar Union School District:

State-approved English Language Arts and English Language Development curriculum, McGraw Hill Wonders (K-5) and StudySync (Grade 6), used by teachers as their core instructional tool.

High-quality, sustained professional learning provided to teachers for both ELA and math. Included in professional learning are strategies to support English learners.

Teachers are skilled at providing differentiated and scaffolded support to English learners to access grade-level content as they progress in their English language acquisition.

Leveled Literacy Intervention has been purchased as a supplemental literacy intervention program and is used to meet the needs of English Learners who are achieving below grade level.

Professional learning and ongoing support to provide Designated and Integrated ELD.

The purchase of Ellevation supports a well-articulated reclassification and monitoring process. Professional learning and the ongoing coaching by district leadership will assist each principal in using this tool effectively.

Purchase of Imagine Learning and Literacy to supplement English language development.

**English Proficiency and Academic Achievement**  
ESSA SECTIONS 3116(b)(2)(A-B)

Describe how the eligible entity will ensure that elementary schools and secondary schools receiving funds under Subpart 1 assist English learners in:

(C) achieving English proficiency based on the State’s English language proficiency assessment under Section 1111(b)(2)(G), consistent with the State’s long-term goals, as described in Section 1111(c)(4)(A)(ii); and

(D) meeting the challenging State academic standards.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

To ensure English learners make progress in English language acquisition and meet challenging academic standards, DMUSD monitors all English learners' progress via multiple measures. Local assessments include i-Ready Diagnostic given three times each year in reading, DRA2 reading assessment, and district benchmark assessments are given three times each year in mathematics and writing. State assessments include the ELPAC Initial and Summative Assessments, ELA and Mathematics Smarter Balanced Assessments, and the CAST science test given to fifth-grade students. In addition, the social-emotional well-being of English learners is monitored through a district wellness survey. District leadership supports school sites in analyzing this data by providing access to disaggregated reports to each principal. These results are analyzed to determine the effectiveness of current instructional practice and identify needed support for English learners and/or professional learning for teachers and administrators.

English learner progress and related program goals, activities, and outcomes, including those supported by Title III funding, are shared with advisory groups, including the District English Learner Advisory Council and site-based English Learner Advisory Councils/School Site Councils. Additional stakeholder feedback is gathered through various methods, including annual strategic planning sessions, principal coffees, student, parent and staff focus group sessions, and community surveys.
TITLE IV, PART A

Title IV, Part A Activities and Programs
ESSA SECTION 4106(e)(1)

Describe the activities and programming that the LEA, or consortium of such agencies, will carry out under Subpart 1, including a description of:

(A) any partnership with an institution of higher education, business, nonprofit organization, community-based organization, or other public or private entity with a demonstrated record of success in implementing activities under this subpart;
(B) if applicable, how funds will be used for activities related to supporting well-rounded education under Section 4107;
(C) if applicable, how funds will be used for activities related to supporting safe and healthy students under Section 4108;
(D) if applicable, how funds will be used for activities related to supporting the effective use of technology in schools under Section 4109; and
(E) the program objectives and intended outcomes for activities under Subpart 1, and how the LEA, or consortium of such agencies, will periodically evaluate the effectiveness of the activities carried out under this section based on such objectives and outcomes.

THIS ESSA PROVISION IS ADDRESSED BELOW:

Title IV priorities were created via the LCAP development process. A needs assessment was conducted and included a review of state and local data in determining areas of need. Goals to address these areas were developed and shared with stakeholders for feedback. Stakeholders engaged in meaningful dialogue and provided input on the LCAP through formal groups including the School Board, Parent Teacher Association (PTA), Presidents' Advisory Council, English Learner Advisory Committee (ELAC), District English Learner Advisory Committee (DELAC), School Site Council (SSC), Del Mar Certificated Teachers Association (DMCTA), Classified Advisory Committee, District Wellness Advisory Committee, District Design Team, District Leadership Group, District Cabinet, and Facility Master Planning Committee. Stakeholder input was used to refine goals, and funds were allocated to address priorities. Title IV funds will be used to support the district social-emotional programs such as the following:

Second Step
This program focuses on developing positive peer relationships and learning problem-solving strategies and teaches strategies necessary for students to lead a safe and healthy lifestyle.

No Place for Hate
With the partnership with the Anti-Defamation League (ADL) the No Place for Hate education initiative at all schools helps to ensure a racially and culturally sensitive environment for all children and adults.

Parent Education
Parent evenings and movie screenings on topics related to social-emotional well-being.

A student wellness survey will evaluate the effectiveness of this program. This survey measures social-emotional elements as well as student perspectives on school climate and safety. This survey will also be used to establish district and school site goals for these elements.